

Mr. Muhammad Mushtaq

Advisor (Legislation, Parliamentary Proceedings, and Training)
BPS-22, National Assembly of Pakistan



Mr. Muhammad Mushtaq brings over four decades of distinguished experience in legislative affairs at the highest levels within the National Assembly of Pakistan. His extensive expertise spans legal drafting, constitutional interpretation, parliamentary practices, and legislative procedures, making him a recognized authority in the field.

For more than 20 years, Mr. Mushtaq has served as a Table Officer in the House of the National Assembly, where he plays a pivotal role in conducting proceedings in strict adherence to the Constitution, laws, and established practices. His legal acumen and deep understanding of parliamentary procedures have made him indispensable to the smooth functioning of the National Assembly Secretariat.

Mr. Mushtaq is widely respected for his commitment to excellence, professionalism, and effective leadership. His exceptional management skills have been instrumental in developing parliamentary capacity, both within the Secretariat and beyond. He has trained thousands of law students and professionals, imparting invaluable knowledge about the inner workings of Parliament.

A proud alumnus of the University of the Punjab, Mr. Mushtaq holds both a law degree and a master's degree. He is also one of the founding members of the Pakistan Institute for Parliamentary Services (PIPS). Due to his outstanding contributions to parliamentary excellence, he was appointed as a permanent faculty member of PIPS, where he continues to mentor and inspire future leaders.

Throughout his career, Mr. Mushtaq has delivered numerous presentations to diverse audiences, including army officers, CSP and PMS officers, civil servants, media professionals, social activists, and members of national and provincial legislatures. His influence extends beyond Pakistan's borders, having represented the country at international forums and visited parliaments in the United States, United Kingdom, Canada, Thailand, and Singapore to exchange insights and best practices.

In recognition of his exceptional service and contributions to public affairs, Mr. Mushtaq was awarded the prestigious **Tamgha-i-Imtiaz** on March 23, 2024, one of the highest civilian honors in Pakistan.

A beacon of inspiration, Mr. Mushtaq is known not only for his professional expertise but also for his kind demeanor and persuasive communication skills. His positive outlook and ability to foster change have left a lasting impact on many lives. His personal philosophy emphasizes perseverance and hope, believing that sincere efforts and hard work, no matter how long they take, will always yield success.

